

CANADIAN
CAR & FOUNDRY
COMPANY
LIMITED

TWENTY-FOURTH
ANNUAL
REPORT
1933

MONTREAL - CANADA

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CANADIAN CAR & FOUNDRY COMPANY, LIMITED

BOARD OF DIRECTORS

W. F. ANGUS, MONTREAL	V. M. DRURY, MONTREAL
HON. C. P. BEAUBIEN, SENATOR, MONTREAL	HON. E. C. SMITH, ST. ALBANS, VT.
H. W. BEAUCLERK, MONTREAL	HON. LORNE C. WEBSTER, SENATOR, MONTREAL
W. W. BUTLER, MONTREAL	MARK WORKMAN, MONTREAL
F. H. CLERGUE, MONTREAL	

OFFICERS

W. W. BUTLER, <i>President</i>	
W. F. ANGUS, <i>Vice-President</i>	W. S. ATWOOD, <i>Vice-President</i>
A. D. NEALE, <i>Vice-President</i>	L. A. PETO, <i>Vice-President,</i>
A. C. BOURNE, <i>Secretary</i>	<i>Comptroller & Treasurer.</i>



SOLICITORS

WAINWRIGHT, ELDER & MCDUGALL, MONTREAL

BANKERS

BANK OF MONTREAL
THE ROYAL BANK OF CANADA



GENERAL OFFICES

621 CRAIG STREET WEST, MONTREAL

CANADIAN STEEL FOUNDRIES LIMITED



BOARD OF DIRECTORS

W. F. ANGUS	HON. C. P. BEAUBIEN	H. W. BEAUCLERK
W. W. BUTLER	F. H. CLERGUE	V. M. DRURY
	HON. LORNE C. WEBSTER	

OFFICERS

	W. W. BUTLER, <i>President</i>	
W. F. ANGUS, <i>Vice-President</i>		W. S. ATWOOD, <i>Vice-President</i>
A. D. NEALE, <i>Vice-President</i>		L. A. PETO, <i>Vice-President,</i>
A. C. BOURNE, <i>Secretary</i>		<i>Comptroller & Treasurer.</i>



THE PRATT & LETCHWORTH COMPANY, LIMITED

BOARD OF DIRECTORS

W. F. ANGUS	HON. C. P. BEAUBIEN	H. W. BEAUCLERK
W. W. BUTLER		V. M. DRURY

OFFICERS

	W. W. BUTLER, <i>President</i>	
W. F. ANGUS, <i>Vice-President</i>		W. S. ATWOOD, <i>Vice-President</i>
A. D. NEALE, <i>Vice-President</i>		L. A. PETO, <i>Vice-President,</i>
A. C. BOURNE, <i>Secretary</i>		<i>Comptroller & Treasurer</i>



AGENCY OF CANADIAN CAR & FOUNDRY COMPANY, LIMITED

DIRECTORS

W. F. ANGUS	W. W. BUTLER	F. H. CLERGUE
V. M. DRURY		T. S. WYLLY

OFFICERS

W. W. BUTLER, <i>President</i>
L. A. PETO, <i>Vice-President</i>
A. C. BOURNE, <i>Secretary and Treasurer</i>

**Canadian Car & Foundry Company, Limited
and Canadian Steel Foundries, Limited
and Other Associated Companies**

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**CONSOLIDATED STATEMENT OF SURPLUS AND
PROFITS, SEPTEMBER 30, 1933**

Combined net loss from operations for the Fiscal Year ending September 30, 1933, before providing for Depreciation (pro- vision for which has been made out of other free reserves) . .	\$ 973,428.82
LESS: Interest Earned Net	120,122.51
Loss for the Fiscal Year before providing for Depreciation	\$ 853,306.31
Surplus at September 30, 1932	4,437,868.68
	\$3,584,562.37
DEDUCT:	
Dividends declared:	
\$1.75 per share on Preference Stock	498,285.90
SURPLUS carried forward September 30, 1933	\$3,086,276.47

CANADIAN CAR & FOUNDRY COMPANY AND CANADIAN STEEL FOUNDRIES, LIMITED

CONSOLIDATED
September 30, 1933

ASSETS

COST OF PROPERTIES:

Real Estate, Buildings, Machinery, Patents and Goodwill, as at September 30, 1932.....	\$25,130,856.09
Additions during Fiscal Year—Net.....	8,322.97
	<u>\$25,139,179.06</u>

DEPOSITED with The Royal Trust Company as guarantee under Workmen's Compensation Act of Quebec—Government Bonds.....	25,000.00
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CURRENT ASSETS:

Inventories of manufactured and partly manufactured product, materials and supplies at or below cost, and not in excess of present market prices, (less reserve)	1,326,634.27
Accounts Receivable (less reserve)	371,948.38
Bonds and Other Securities: (Market values at September 30, 1933)	
Dominion of Canada Bonds....	\$1,210,197.50
Miscellaneous Investments.....	599,775.00
Company's Own Shares held by Associated Companies.....	5,274.00
	<u>1,815,246.50</u>
Cash in Bank.....	102,369.56
	<u>3,616,198.71</u>

DEFERRED CHARGES:.....	107,649.98
	<u><u>\$28,888,027.75</u></u>

AUDITORS' REPORT TO THE SHAREHOLDERS:

We have examined the Books and Accounts of the Canadian Car & Foundry Company, Limited, and its Subsidiary Companies, for the year ending September 30, 1933, and have obtained all the information and explanations which we have required. And we certify that, in our opinion, the above Consolidated Balance Sheet at September 30, 1933, and relative statement of Surplus and Profits are properly drawn up so as to exhibit a true and correct view of the state of the affairs of the Canadian Car & Foundry Company, Limited, and its Subsidiary Companies, at that date, according to the best of our information and the explanations given to us, and as shown by the books of the Companies.

MONTREAL, November 10th, 1933.

PRICE, WATERHOUSE & CO.,
Auditors.

DRY COMPANY, LIMITED **D AND OTHER ASSOCIATED COMPANIES**

BALANCE SHEET

30, 1933

LIABILITIES

CAPITAL STOCK:

Preference:

Seven per cent cumulative and participating. Authorized and Issued—300,000 Shares of \$25 ea.	\$7,500,000.00
Less: Purchased for retirement — 16,770 Shares of \$25 ea.	419,250.00
Outstanding..... 283,230 Shares of \$25 ea.	\$ 7,080,750.00

Ordinary:

Authorized 400,000 Shares of no par value.	
Issued —365,800 Shares.....	9,145,000.00
	<u>\$16,225,750.00</u>

CURRENT LIABILITIES:

Accounts Payable and Payrolls.....	\$ 267,482.54
Dividend Payable October 10, 1933 — 43 cents on Preference Shares.....	121,788.90
	<u>389,271.44</u>

RESERVES:

Depreciation Reserves.....	\$ 8,840,229.84
Net Premiums on Company's Shares \$475,775.17	
Less: Transferred to Depreciation Reserves..... 475,775.17	— —
Operating and Miscellaneous Reserves.....	346,500.00
	<u>9,186,729.84</u>

SURPLUS , as per attached statement	3,086,276.47
	<u><u>\$28,888,027.75</u></u>

Approved on behalf of the Board:

W. W. BUTLER,
Director

W. F. ANGUS,
Director

L. A. PETO,
Vice-President and Comptroller

TWENTY-FOURTH ANNUAL REPORT

Year Ended September 30, 1933



TO THE SHAREHOLDERS:

Your Directors submit herewith the Twenty-Fourth Annual Report of your Company and its subsidiaries, Canadian Steel Foundries, Limited, and The Pratt & Letchworth Company, Limited, covering combined operations for the year ended September 30th, 1933.

The difficult conditions of operation referred to in last year's report were even more trying this year, and your Directors again have to report that no orders for cars of any type were received during the fiscal year from either of the two main transportation systems in Canada. The total sales of your Companies were very considerably below those of the previous year which it was thought represented a low-water mark for all time. It is encouraging to note that the Government reports a general improvement in business throughout the Dominion, which should be reflected in orders for rolling stock.

The enclosed Balance Sheet reveals a strong liquid position and a substantial surplus. Inventories are lower than at any period in the history of your Companies, and consist principally of raw materials and partly manufactured product of the foundries and rolling mills, units of which are in operation. All of these materials are valued at cost or market price, whichever is the lower, and, in addition, ample reserves are maintained.

The accumulated profit from the issue of your Company's Ordinary Shares, in connection with the retirement of the bonded debt in 1929; and from the purchases of Preference Shares for retirement—amounting in all to \$475,775.17—has been added to Depreciation Reserve Fund, thereby obviating the necessity for making any provision for depreciation from the General Surplus.

On account of many valuable exclusive contracts for equipment accessories which your Company enjoys, it is necessary to maintain

your plants in a condition to accept any business which is offered. Despite rigid economies, the volume of business has not been sufficient to permit of a net profit on the entire operations of your Companies. However, the continuance of operations, even on such a reduced scale, enables the preservation of a nucleus of an organization which will be available to obtain the maximum benefit from the business which must eventually come to us.

The operations of the Canadian General Transit Company, Limited, in which your Company holds a controlling interest, have been maintained on a profitable basis throughout the year.

Your Directors take this opportunity of expressing their appreciation of the efficient services rendered by the officers and employees throughout the year.

For the Directors,

W. W. BUTLER,
President.

Montreal, November 10th, 1933.

